

Service	People and Communities (P&C)
Subject	Finance Monitoring Report – Close 2019/20
Date	24 th April 2020

KEY INDICATORS

Previous Status	Category	Target	Current Status	Section Ref.
Red	Revenue position by Directorate	Balanced year end position	Red	1.2
Green	Capital Programme	Remain within overall resources	Green	2

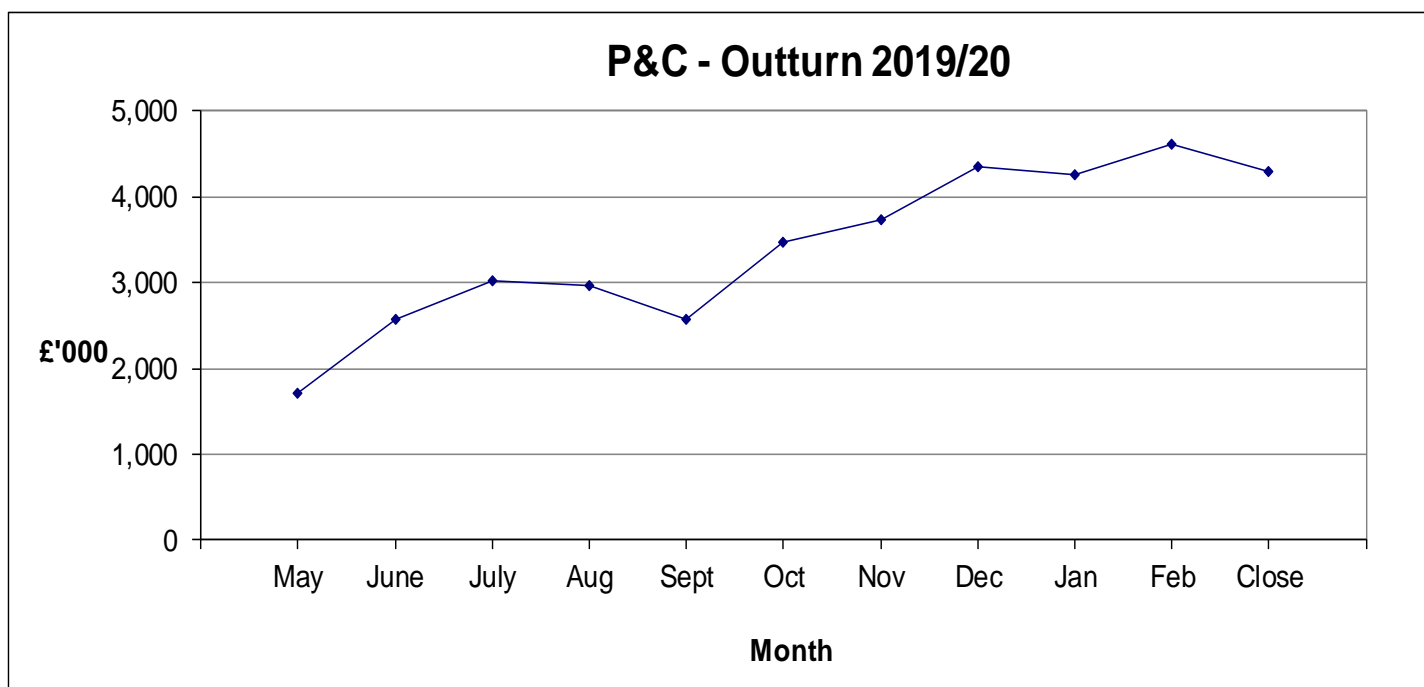
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<i>The following appendices are not included each month as the information does not change as regularly:</i>			
Appx 4	Savings Tracker	Each quarter, the Council's savings tracker is produced to give an update of the position of savings agreed in the business plan.	27-28
Appx 5	Technical Appendix	Twice yearly, this will contain technical financial information for P&C showing: Grant income received Budget virements into or out of P&C Service reserves	29-32

1. Revenue Executive Summary

1.1 Overall Position

People and Communities is forecasting an overspend of £4,295k at the end of Closedown, a decrease of £323k since February.



1.2 Summary of Revenue position by Directorate

Forecast Variance Outturn (Previous) £000	Directorate	Budget 2019/20 £000	Actual £000	Outturn Variance £000	Outturn Variance %
2,780	Adults & Safeguarding	148,297	150,914	2,617	1.8%
984	Commissioning	42,084	43,179	1,095	2.6%
-169	Communities & Safety	13,007	12,808	-199	-1.5%
274	Children & Safeguarding	58,350	58,108	-241	-0.4%
12,248	Education	91,313	103,351	12,039	13.2%
-0	Executive Director	973	954	-19	-1.9%
16,118	Total Expenditure	354,023	369,315	15,292	4.3%
-11,500	Grant Funding	-90,601	-101,598	-10,997	12.1%
4,618	Total	263,422	267,717	4,295	1.6%

1.3 Summary by Committee

P&C's services are overseen by different committees – these tables provide committee-level summaries of services' revenue financial positions.

1.3.1 Adults Committee

Forecast Variance Outturn (Previous) £000	Directorate	Budget 2019/20 £000	Actual 2020 £000	Outturn Variance £000
7,417	Adults & Safeguarding	148,297	155,251	6,954
348	Adults Commissioning (including Local Assistance Scheme)	16,114	16,567	453
7,766	Total Expenditure	164,411	171,818	7,407
0	Grant Funding (including Improved Better Care Fund, Winter Pressures Grant etc.)	-15,170	-15,170	0
-4,637	Deployment of grant and other funding to meet pressures		-4,337	-4,337
3,129	Total	149,241	152,311	3,070

1.3.2 Children and Young People Committee

Forecast Variance Outturn (Previous) £000	Directorate	Budget 2019/20 £000	Actual 2020 £000	Outturn Variance £000
556	Children's Commissioning	25,848	26,403	554
1	Communities & Safety - Youth Offending Service	2,028	1,990	-38
-0	Communities & Safety - Central Integrated Youth Support Services	1,399	1,399	-0
274	Children & Safeguarding	58,350	58,108	-241
12,248	Education	91,313	103,351	12,039
-0	Executive Director (Exec D and Central Financing)	973	954	-19
13,079	Total Expenditure	179,911	192,206	12,295
-11,500	Grant Funding (including Dedicated Schools Grant etc.)	-72,883	-83,880	-10,997
1,579	Total	107,028	108,326	1,298

1.3.3 Community and Partnerships Committee

Forecast Variance Outturn (Previous) £000	Directorate	Budget 2019/20 £000	Actual 2020 £000	Outturn Variance £000
18	Strategic Management - Communities & Safety	90	101	11
-36	Safer Communities Partnership	836	801	-35
-18	Strengthening Communities	495	488	-7
0	Adult Learning and Skills	2,493	2,493	-0
-0	Trading Standards	694	690	-4
-134	Cultural & Community Services	4,971	4,846	-125
-170	Total Expenditure	9,580	9,419	-161
0	Grant Funding (including Dedicated Schools Grant etc.)	-2,548	-2,548	0
-170	Total	7,031	6,871	-161

1.4 Significant Issues

Within People and Communities, the major savings agenda continues with £75m of savings required across the Council between 2019 and 2024. P&C budgets are facing increasing pressures from rising demand and changes in legislation, with the directorate's budget increasing by around 3% in 2019/20.

At the end of 2019/20, the overall P&C position is an overspend of £4,295k around 1.6% of budget. This is a decrease of around £323k from the latest forecast, in February.

The overspend is concentrated in adult social care, children in care and education – these key areas are summarised below. Appendix 1 provides the detailed financial information by service, and appendix 2 provides a narrative from those services projecting a significant variance against budget.

1.4.1 Adults

Similar to councils nationally, cost pressures are faced by adult social care. At the end of 2019/20, Adults services have overspent by £3,070k, around 1.9% of budget. Within that, budgets relating to care provision are approximately £7.1m overspent, mitigated by around £4.3m of additional funding.

There was a risk of volatility in care cost projections for much of the year due to the large volume of care being purchased each month, the continuing focus on reduced delayed discharges from the NHS, ongoing negotiations with providers around the rates paid for care, and the continuing implementation of Mosaic (the new social care recording and payments system). Much of this risk remains going into 2020/21.

Older People's and Physical Disability Services are overspent by £5.9m, slightly better than the latest forecast. The cause of the overspend is predominantly the higher than expected costs of residential and nursing care compared to when budgets were set, in part due to the ongoing focus on discharging people from hospital as quickly as is appropriate. A detailed explanation of the pressures due to prior-year activity was provided to Adults Committee and GPC in the first reports of the financial year, and much of the further in-year pressure is due to the trends in price increases continuing. Trends suggesting an increase in demand over the Winter period were reported in December and were broadly accurate, reflecting similar experiences in the NHS and in other councils.

Learning Disability Budgets were overspent by £865k, with the NHS paying a further £228k as part of the pooled budget. This is a relatively static cohort of service users whose needs have been increasing year-on-year in line with experiences nationally. Changes over the first part of the year highlighted that costs would likely exceed budgets, with that trend continuing for much of the year. In particular, the cost of young people transitioning into adults was high, linked to rising cost of services for children with complex needs. Savings delivery within the LDP overachieved, which provided some mitigation.

Strategic Management – Adults contains grant and financing mitigations that are partially offsetting care pressures, as well as higher than expected slippage on staffing budgets. Government has continued to recognise pressures on the social care system through the Adult Social Care Precept and a number of ringfenced grants. As well as using these grants to make investments into social care to bolster the social care market, reduce demand on health and social care services and mitigate delayed transfers of care, we are able to hold a portion as a contingency against in-year care pressures.

Adults Commissioning is overspent by £459k, mainly as a result of increased demand on some centrally commissioned preventative and lower-level services, block domiciliary care capacity. In addition, delayed delivery of savings around Housing Related Support is contributing to the overspend, and ended the year with lower delivery than expected.

1.4.2 Children's

Strategic Management – Children & Safeguarding has ended the year with an underspend of £235k. This is as a result of more posts being vacant and recruitment to vacancies taking longer than anticipated.

Children in Care has a final outturn underspend of £126k. This is a significant improvement from the previously reported position due to a comprehensive review of Unaccompanied Asylum Seeking Children (UASC) placements.

The Children's Disability Service has a final year end over-spend of £147k. This is mainly due to a change in policy resulting in families having the option to purchase overnight care in the child's home via a Direct Payment (DP). This change was due to take place in April 2020 but for operational reasons was implemented earlier. There were also some exceptional costs such as funding agency care staff to support one young adult in their home and funding two young adults to live in supported accommodation pending access to benefits at 18 years (avoiding more costly residential placements.)

Children in Care Placements ended the year with an overspend of £477k. As previously reported this is less than initial estimates earlier in the financial year due to a continued decrease in the number of children in care, and application of a budget allocation of £350k as approved by GPC and £500k of additional one-off funding.

Significant work has continued to reduce high cost placements, however the placement market is saturated, with Independent Fostering Agency (IFA) providers having no vacancies which results in children going into higher cost residential placements. We are, however, seeing a net increase in, in-house fostering placements which is contributing towards planned savings.

Legal Proceedings has a final year end outturn of a £253k overspend. The pressure is directly linked to numbers of care proceedings per month which increased by 72% for the period Feb to Apr 19 compared to the preceding 10 months. The spike in proceedings is related to the introduction of the new model of specialist teams, and greater scrutiny and management oversight. This has resulted in the identification of children for whom more urgent action was required.

1.4.3 Education

Home to School Transport – Special ended 2019/20 with an overspend of £1.1m As outlined in note 15 we are continuing to see significant increases in pupils with EHCPs and those attending special schools, leading to a corresponding increase in transport costs.

Alongside this, we are seeing an increase in complexity of need resulting in assessments being made that the child/young person requires individual transport, and, in many cases, a passenger assistant to accompany them. In two cases, private ambulances have had to be provided due to the severity of the children's medical needs. This follows risk assessments undertaken by health and safety, and insurance colleagues.

Children in Care Transport ended 2019/20 with an underspend of £493k. Ongoing work around route optimisation, combined with decreasing numbers of Children in Care have resulted in lower than budgeted costs, despite the pressures on the wider transport market.

Home to School Transport – Mainstream ended 2019/20 with an overspend of £255k. While savings were achieved as part of the annual tender process we are continuing to see a significant increase in the costs being quoted for routes in some areas of the county, which are in excess of the inflation that was built into the budget. Where routes are procured at particularly high rates these are agreed on a short-term basis only with a view to reviewing and retendering at a later date in order to reduce spend where possible, however there is no guarantee that lower prices will be secured in future.

There have also been pressures due to the number of in-year admission requests when the local school is full. These situations require us to provide transport to schools further away, outside statutory walking distance. The effect on the transport budget is taken into account when pupils are placed in-year which has mitigated the impact of this to some degree, however in many cases the only viable transport is an individual or low-occupancy taxi.

Dedicated Schools Grant (DSG) – Due to the continuing increase in the number of children and young people with an EHCP, and the complexity of need of these young people the overall spend on the High Needs Block element of the DSG funded budgets has continued to rise. At the end of 2019/20 the High Needs Block overspent by approximately £11.6m. However there were a number of one-off underspends in other areas of the DSG including the Early Years Block which resulted in a net DSG overspend of £9.3m to the end of the year.

When added to the existing DSG deficit of £7.2m brought forward from previous years, and allowing for required prior-year technical adjustments this totals a cumulative deficit of £16.6m to be carried forward into 2020/21. This is a ring-fenced grant and, as such, overspends do not currently affect the Council's bottom line however there is increasing scrutiny and challenge from the DfE to manage the deficit and evidence plans reduce spend.

1.4.4 Communities and Safety

Registration & Citizenship Services' final outturn is a surplus of 435k. An increase in the statutory charge for birth, marriage and death certificates resulted in an over-recovery of income in the service. This increase is expected to continue into future years and as such has been recognised as part of the 2020/21 Business Plan.

The Coroner Service has ended the year with an overspend of £430k. This was due to the increasing complexity of cases being referred to the coroner and the recruitment of additional staff to complete investigations and prevent backlogs of cases building up. The cost of essential contracts for body storage, pathology, histology and toxicology also increased.

2. Capital Executive Summary

2019/20 In Year Pressures/Slippage

At the end of 2019/20 total capital spend was £100,643m resulting in a £1,023m underspend. Slippage has exceeded the revised Capital Variation budget of £13,399m.

Details of the currently forecasted capital variances can be found in appendix 3.

3. Savings Tracker Summary

The savings tracker is produced quarterly, and will be included in the FMR once per quarter. The tracker at the end of the year is appendix 4. In summary:

Committee	Number of Savings	Total Original Savings £000	Total Forecast Savings £000	Total Variance £000
Adults	9	-6,782	-6,773	9
C&P	2	-60	-60	0
C&YP	14	-3,419	-3,389	30
Adults & CYP	1	-583	-225	358
TOTAL	26	-10,844	-10,447	397

4. Technical note

On a biannual basis, a technical financial appendix will be included as appendix 5. This appendix will cover:

- Grants that have been received by the service, and where these have been more or less than expected
- Budget movements (virements) into or out of P&C from other services (but not within P&C), to show why the budget might be different from that agreed by Full Council
- Service reserves – funds held for specific purposes that may be drawn down in-year or carried-forward – including use of funds and forecast draw-down.

5. Key Activity Data

The Actual Weekly Costs for all clients shown in section 2.5.1-2 are calculated based on all clients who have received a service, are receiving a service, or we plan will receive a service. Some clients will have ceased receiving a service in previous months, or during this month, or we will have assumed an end date in the future.

5.1 Children and Young People

5.1.1 Key activity data at the end of 2019/20 for **Children in Care Placements** is shown below:

Service Type	BUDGET				ACTUAL (Close 19/20)				VARIANCE		
	No of placements Budgeted	Annual Budget	No. of weeks funded	Average weekly cost per head	Snapshot of No. of placements Close 19/20	Yearly Average	Forecast Outturn	Average weekly cost per head	Yearly Average budgeted no. of placements	Net Variance to Budget	Average weekly cost diff +/-
Residential - disability	3	£425k	52	2,980.70	4	4.24	£516k	3,135.06	1.24	£91k	154.36
Residential - secure accommodation	1	£376k	52	5,872.95	0	1.89	£614k	6,263.27	0.89	£238k	390.32
Residential schools	19	£2,836k	52	2,804.78	15	16.20	£1,805k	1,954.54	-2.80	-£1,031k	-850.24
Residential homes	33	£6,534k	52	3,704.67	38	37.28	£7,033k	4,118.64	4.28	£499k	413.97
Independent Fostering	240	£11,173k	52	798.42	268	294.03	£12,670k	847.39	54.03	£1,497k	48.97
Supported Accommodation	26	£1,594k	52	1,396.10	22	22.82	£1,729k	1,625.54	-3.18	£135k	229.44
16+	7	£130k	52	351.26	8	8.33	£171k	393.87	1.33	£41k	42.61
Growth/Replacement	-	£k	-	-	-	-	£k	-	-	£k	-
Additional one off budget/actuals	-	£850k	-	-	-	-	-£144k	-	-	-£994k	-
Mitigations required	0	£k	0	0.00	0	0.00	£k	0.00	-	£k	0.00
TOTAL	329	£23,919k			355	384.79	£24,395k		55.79	£476K	
In-house fostering - Basic	205	£2,125k	56	179.01	179	191.86	£1,983k	179.42	-13.14	-£141k	0.41
In-house fostering - Skills	205	£1,946k	52	182.56	183	204.09	£1,926k	203.11	-0.91	-£20k	20.55
Kinship - Basic	40	£425k	56	189.89	36	42.63	£501k	201.84	2.63	£75k	11.95
Kinship - Skills	10	£35k	52	67.42	11	11.23	£47k	72.82	1.23	£12k	5.40
TOTAL	245	£4,531k			215	234.49	£4,458k		-10.51	-£74k	
Adoption Allowances	107	£1,107k	52	198.98	107	107.05	£1,225k	200.76	0.05	£118k	12.15
Special Guardianship Orders	307	£2,339k	52	142.30	283	265.00	£2,094k	141.48	-42	-£245k	-2.80
Child Arrangement Orders	88	£703k	52	153.66	86	87.77	£710k	155.74	-0.23	£7k	2.08
Concurrent Adoption	5	£91k	52	350.00	2	1.02	£10k	210.00	-3.98	-£81k	-140.00
TOTAL	507	£4,240k			478	472.05	£4,039k		0.05	-£201k	
OVERALL TOTAL	1,081	£32,690k			1048	1,091.33	£32,891k		45.33	£202k	

NOTE: In house Fostering and Kinship basic payments fund 56 weeks as carers receive two additional weeks payment during the Summer holidays, one additional week payment at Christmas and a birthday payment.

5.1.2 Key activity data at the end of 2019/20 for **SEN Placements** is shown below:

Ofsted Code	BUDGET			ACTUAL (Close 2019/20)				VARIANCE			
	No. of Placements Budgeted	Total Cost to SEN Placements Budget	Average annual cost	No of placements Close 19/20	Yearly Average	Total Cost to SEN Placements Budget	Average Annual Cost	No of Placements	Yearly Average	Total Cost to SEN Placements Budget	Average Annual Cost
Autistic Spectrum Disorder (ASD)	102	£6,218k	£61k	95	98.37	£5,597k	£59k	-7	-3.63	£-621k	£-2k
Hearing Impairment (HI)	3	£117k	£39k	3	3.42	£103k	£31k	0	0.42	£-14k	£-8k
Moderate Learning Difficulty (MLD)	10	£200k	£20k	11	11.64	£409k	£36k	1	1.64	£209k	£16k
Multi-Sensory Impairment (MSI)	1	£75k	£75k	0	0.00	£0k	-	-1	-1.00	£-75k	£k
Physical Disability (PD)	5	£89k	£18k	4	5.01	£180k	£37k	-1	0.01	£91k	£19k
Profound and Multiple Learning Difficulty (PMLD)	1	£68k	£68k	1	1.00	£65k	£67k	0	0.00	£-3k	£-1k
Social Emotional and Mental Health (SEMH)	45	£2,013k	£45k	57	50.86	£2,541k	£52k	12	5.86	£528k	£7k
Speech, Language and Communication Needs (SLCN)	3	£138k	£46k	5	5.00	£181k	£38k	2	2.00	£44k	£-8k
Severe Learning Difficulty (SLD)	5	£445k	£89k	5	8.66	£474k	£57k	0	3.66	£29k	£-32k
Specific Learning Difficulty (SPLD)	4	£138k	£35k	6	5.42	£188k	£36k	2	1.42	£50k	£1k
Visual Impairment (VI)	2	£73k	£36k	3	2.96	£107k	£37k	1	0.96	£34k	£1k
Growth	-	£k	-	-	-	£k	-	-	-	£k	-
Recoupment	-	-	-	0	0.00	£k	£k	-	-	£k	£k
TOTAL	181	£9,573k	£53k	190	192.34	£9,844k	£51k	9	11.34	£272k	£-2k

5.2 Adults

In the following key activity data for Adults & Safeguarding, the information given in each column is as follows:

- Budgeted number of care packages: this is the number of full-time equivalent (52 weeks) service users anticipated at budget setting
- Budgeted average unit cost: this is the planned unit cost per service user per week, given the budget available
- Actual care packages and cost: these figures are derived from a snapshot of the commitment record at the end of the month and reflect current numbers of service users and average cost

A consistent format is used to aid understanding, and where care types are not currently used in a particular service those lines are greyed out.

The direction of travel compares the current month's figure with the previous month.

5.2.1 Key activity data at the end of 2019/20 for the **Learning Disability Partnership** is shown below:

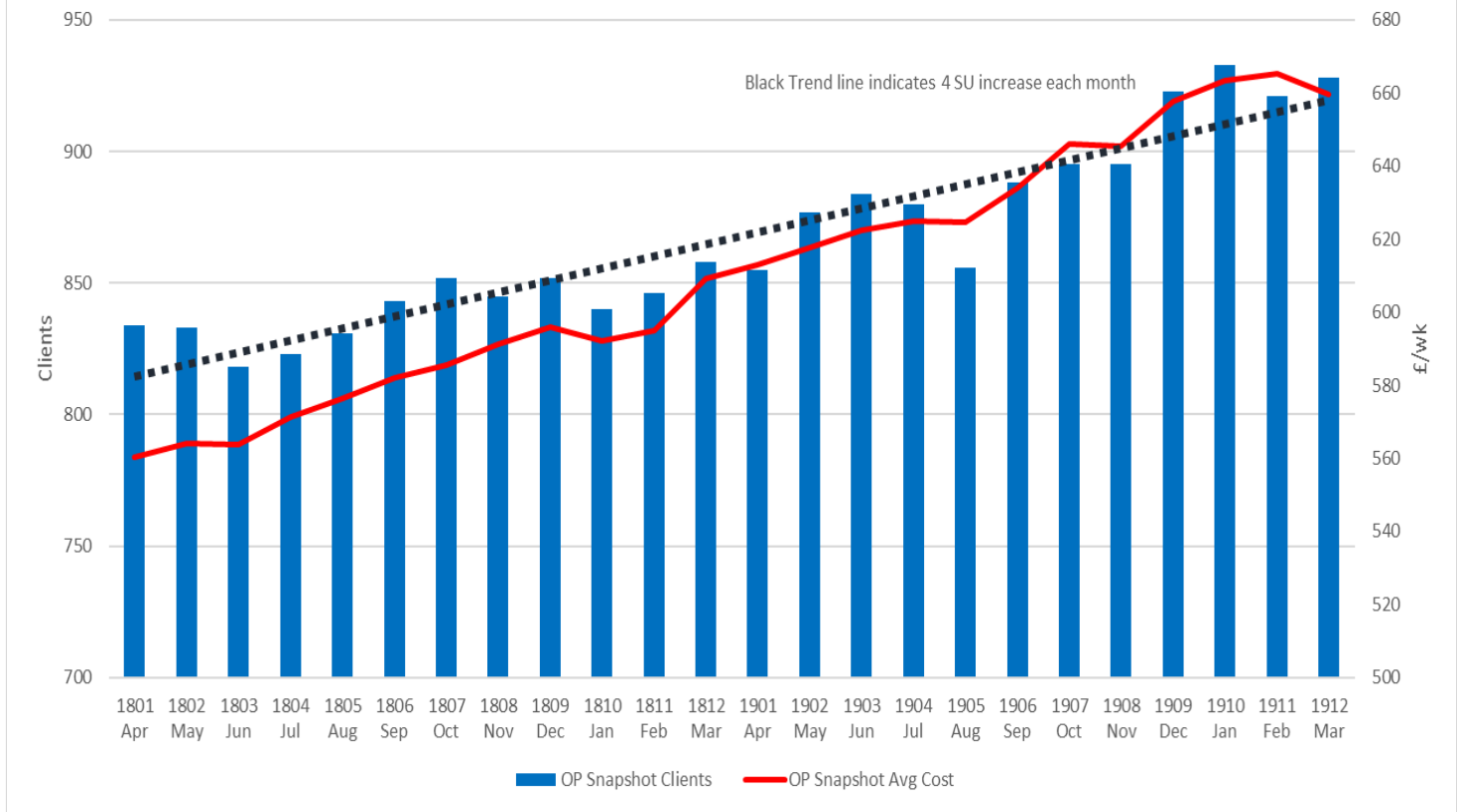
Learning Disability Partnership	BUDGET			ACTUAL (Close 19/20)				Forecast		
Service Type	Expected No. of Care Packages 2019/20	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Forecast Actual	D o T	Variance
Accommodation based										
~ Residential	274	£1,510	£21,836k	261	↑	£1,662	↑	£23,334k	↑	£373k
~Residential Dementia										
~Nursing	7	£1,586	£429k	7	↔	£1,918	↑	£660k	↑	£245k
~Nursing Dementia										
~Respite			£429k					£234k	↓	-£181k
Community based										
~Supported Living	411	£1,202	£26,717k	481	↑	£1,166	↓	£26,431k	↓	£186k
~Direct payments	415	£404	£8,531k	412	↓	£429	↑	£8,475k	↑	£217k
~Live In Care	14	£1,953	£k	14	↑	£2,009	↑	£k		£k
~Day Care	469	£136	£3,453k	467	↓	£173	↑	£4,213k	↑	£855k
~Other Care	175	£68	£754k	55	↔	£40	↓	£885k	↑	£154k
~Homecare	474		£10,466k	337				£9,745k	↑	-£487k
Total In Year Expenditure			£72,616k					£73,977k		£1,361k
Care Contributions			-£3,407k					-£3,635k	↓	-£228k
Health Income										
Total In Year Income			-£3,407k					-£3,635k		-£228k
Further savings included within forecast										£k
Forecast total in year care costs										£1,134k

The LDP includes service-users that are fully funded by the NHS, who generally have very high needs and therefore costly care packages

5.2.2 Key activity data at the end of 2019/20 for **Older People's (OP) Services** is shown below:

Older People	BUDGET			ACTUAL (Close 19/20)				Forecast		
Service Type	Expected No. of Care Packages 2019/20	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Forecast Actual	D o T	Variance
Accommodation based										
~ Residential	446	£551	£11,791k	465	↑	£592	↑	£14,356k	↑	£2,564k
~Residential Dementia	432	£586	£13,271k	426	↓	£628	↑	£13,956k	↓	£685k
~Nursing	289	£643	£10,234k	272	↔	£696	↑	£10,282k	↓	£47k
~Nursing Dementia	113	£753	£4,543k	125	↑	£824	↓	£5,593k	↓	£1,050k
~Respite			£1,733k					£1,876k	↑	£143k
Community based										
~Supported Living	116		£4,129k	110	↔			£4,921k	↑	£791k
~Direct payments	208	£287	£2,921k	188	↔	£324	↑	£2,873k	↑	-£48k
~Live In Care	27	£779	£1,012k	27	↓	£808	↑	£1,478k	↑	£466k
~Day Care	43	£82	£1,447k	25	↓	£104	↑	£809k	↑	-£639k
~Other Care	6	£31	£11k	4	↔	£31	↔	£235k	↑	£224k
~Homecare	1,127	Per Hour £16.43	£11,270k	1,106	↓	Per Hour £16.66	↓	£11,717k	↑	£447k
Total In Year Expenditure			£62,363k					£68,094k		£5,731k
Care Contributions			-£17,732k					-£19,732k	↓	-£2,000k
Health Income			-£86k					-£190k	↓	-£104k
Total In Year Income			-£17,818k					-£19,922k		-£2,104k
Inflation and uplifts								£k	↓	£k
Forecast total in year care costs			£44,545k					£48,172k		£3,627k

OP Spot Activity and Weekly Cost for Care Homes from April 2018



5.2.3 Key activity data at the end of 2019/20 for Physical Disabilities (OP) Services is shown below:

Physical Disabilities	BUDGET			ACTUAL (Close 19/20)				Forecast		
	Expected No. of Care Packages 2019/20	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	Difference	Current Average Unit Cost (per week)	Difference	Forecast Actual	Difference	Variance
Accommodation based										
~ Residential	41	£786	£1,790k	31	↓	£1,040	↓	£1,884k	↑	£94k
~ Residential Dementia	1	£620	£32k	2	↑	£700	↓	£62k	↑	£30k
~ Nursing	31	£832	£1,441k	37	↑	£963	↓	£1,754k	↑	£313k
~ Nursing Dementia	1	£792	£41k	2	↔	£776	↔	£61k	↑	£20k
~ Respite			£220k					£185k	↓	-£35k
Community based										
~ Supported Living	7	£774	£258k	5	↔	£1,059	↔	£401k	↑	£143k
~ Direct payments	288	£357	£5,188k	290	↑	£372	↑	£4,895k	↓	-£293k
~ Live In Care	29	£808	£1,359k	32	↑	£816	↓	£1,294k	↓	-£65k
~ Day Care	48	£70	£181k	25	↓	£86	↓	£132k	↓	-£50k
~ Other Care	4	£39	£4k	0	↔		↔	£16k	↑	£12k
~ Homecare	257	Per Hour £16.37	£2,777k	295	↑	Per Hour £16.77	↓	£3,082k	↑	£304k
Total In Year Expenditure			£13,291k					£13,765k		£474k
Care Contributions			-£1,062k					-£1,437k	↓	-£375k
Health Income			-£561k					-£881k	↓	-£320k
Total In Year Income			-£1,623k					-£2,317k		-£694k
Inflation and Uplifts									↔	£k
Forecast total in year care costs			£11,668k					£11,447k		-£220k

5.2.4 Key activity data at the end of 2019/20 for Older People Mental Health (OPMH) Services is shown below:

Older People Mental Health	BUDGET			ACTUAL (Close 19/20)				Forecast		
Service Type	Expected No. of Care Packages 2019/20	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Forecast Actual	D o T	Variance
Accommodation based										
~Residential	25	£528	£691k	25	↔	£689	↑	£940k	↑	£249k
~Residential Dementia	23	£539	£648k	18	↑	£665	↑	£716k	↑	£68k
~Nursing	25	£638	£833k	20	↓	£725	↑	£786k	↓	-£47k
~Nursing Dementia	80	£736	£3,079k	72	↑	£829	↓	£2,978k	↓	-£101k
~Respite	1	£137	£7k	1	↔	£475	↔	£5k	↓	-£2k
Community based										
~Supported Living	5	£212	£55k	4	↔	£487	↑	£103k	↑	£48k
~Direct payments	7	£434	£149k	6	↔	£665	↑	£113k	↑	-£36k
~Live In Care	2	£912	£95k	5	↔	£1,124	↑	£255k	↓	£160k
~Day Care	2	£37	£4k	2	↔	£30	↔	£4k	↑	£k
~Other Care	0	£0	£k	1	↔	£11	↔	£40k	↑	£40k
~Homecare	42	Per Hour £16.49	£406k	36	↓	Per Hour £16.11	↓	£371k	↓	-£35k
Total In Year Expenditure			£5,967k					£6,311k		£344k
Care Contributions			-£851k					-£857k	↑	-£6k
Health Income			£k					-£97k	↓	-£97k
Total In Year Income			-£851k					-£954k		-£103k
Inflation Funding to be applied			£184k					£k		-£184k
Forecast total in year care costs			£5,300k					£5,357k		£57k

5.2.5 Key activity data at the end of 2019/20 for Adult Mental Health Services is shown below:

Adult Mental Health	BUDGET			ACTUAL (Close 19/20)				Forecast		
Service Type	Expected No. of Care Packages 2019/20	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Forecast Actual	D o T	Variance
Accommodation based										
~Residential	58	£654	£1,984k	56	↔	£775	↓	£2,121k	↓	£137k
~Residential Dementia	5	£743	£194k	6	↓	£782	↓	£239k	↓	£45k
~Nursing	16	£612	£512k	13	↔	£705	↔	£510k	↓	-£2k
~Nursing Dementia	1	£624	£33k	2	↑	£755	↑	£79k	↑	£46k
~Respite	0	£0	£k	0	↔	£0	↔	£k	↔	£k
Community based										
~Supported Living	123	£162	£1,041k	115	↔	£122	↑	£899k	↑	-£142k
~Direct payments	9	£355	£167k	14	↑	£350	↓	£256k	↑	£89k
~Live In Care	0	£0	£k	2	↔	£970	↔	£56k	↓	£56k
~Day Care	2	£77	£8k	3	↔	£55	↑	£11k	↑	£3k
~Other Care	1	£152	£8k	0	↔	£0	↔	£15k	↓	£7k
~Homecare	140	£80.00	£586k	55	↓	£128.23	↓	£589k	↓	£3k
Total In Year Expenditure			£4,533k					£4,775k		£242k
Care Contributions			-£396k					-£340k	↓	£56k
Health Income			-£22k					£k		£22k
Total In Year Income			-£418k					-£339k		£79k
Inflation Funding to be applied			£k					£k		-£134k
Forecast total in year care costs			£4,249k					£4,436k		£187k

APPENDIX 1 – P&C Service Level Financial Information

Forecast Outturn Variance (February) £'000	Service	Budget 2019/20	Actual Close 2019/20	Outturn Variance	
		£'000	£'000	£'000	%
Adults & Safeguarding Directorate					
-4,271	1 Strategic Management - Adults	-154	-4,055	-3,901	-2537%
0	Transfers of Care	1,656	1,625	-31	-2%
68	Prevention & Early Intervention	8,760	8,851	91	1%
32	Principal Social Worker, Practice and Safeguarding	1,338	1,356	18	1%
-3	Autism and Adult Support	956	956	0	0%
-316	2 Carers	416	97	-319	-77%
<u>Learning Disability Partnership</u>					
0	Head of Service	5,408	5,391	-18	0%
247	3 LD - City, South and East Localities	35,304	35,442	138	0%
570	3 LD - Hunts & Fenland Localities	28,272	28,571	300	1%
56	3 LD - Young Adults	7,947	8,356	409	5%
118	3 In House Provider Services	6,267	6,561	294	5%
-228	3 NHS Contribution to Pooled Budget	-19,109	-19,367	-258	-1%
763	Learning Disability Partnership Total	64,090	64,954	865	1%
<u>Older People and Physical Disability Services</u>					
487	4 Physical Disabilities	12,263	12,475	212	2%
1,346	5 OP - City & South Locality	20,393	21,458	1,066	5%
1,154	5 OP - East Cambs Locality	6,561	7,441	880	13%
1,803	5 OP - Fenland Locality	7,977	9,915	1,937	24%
1,728	5 OP - Hunts Locality	10,937	12,736	1,799	16%
6,518	Older People and Physical Disability Total	58,130	64,025	5,894	10%
<u>Mental Health</u>					
-196	Mental Health Central	1,973	1,777	-196	-10%
152	Adult Mental Health Localities	5,345	5,523	178	3%
33	Older People Mental Health	5,788	5,806	18	0%
-11	Mental Health Total	13,105	13,106	1	0%
2,780	Adults & Safeguarding Directorate Total	148,297	150,914	2,617	2%
Commissioning Directorate					
80	Strategic Management –Commissioning	121	209	88	72%
81	Access to Resource & Quality	1,685	1,763	78	5%
-6	Local Assistance Scheme	300	294	-6	-2%
<u>Adults Commissioning</u>					
461	6 Central Commissioning - Adults	11,127	11,651	524	5%
6	Integrated Community Equipment Service	1,024	1,024	0	0%
-113	Mental Health Commissioning	3,663	3,599	-65	-2%
354	Adults Commissioning Total	15,814	16,273	459	3%

Forecast Outturn Variance (February) £'000	Service	Budget 2019/20	Actual Close 2019/20	Outturn Variance	
		£'000	£'000	£'000	%
	<u>Children's Commissioning</u>				
475	⁷ Children in Care Placements	23,919	24,395	477	2%
-0	Commissioning Services	245	245	0	0%
475	Children's Commissioning Total	24,164	24,640	477	2%
984	Commissioning Directorate Total	42,084	43,179	1,095	3%
	Communities & Safety Directorate				
18	Strategic Management - Communities & Safety	90	101	11	12%
1	Youth Offending Service	2,028	1,990	-38	-2%
-0	Central Integrated Youth Support Services	1,399	1,399	-0	0%
-36	Safer Communities Partnership	836	801	-35	-4%
-18	Strengthening Communities	495	488	-7	-1%
0	Adult Learning & Skills	2,493	2,493	-0	0%
-0	Trading Standards	694	690	-4	-1%
-35	Community & Safety Total	8,036	7,962	-74	-1%
2	Strategic Management - Cultural & Community Services	163	163	0	0%
-78	Public Library Services	3,442	3,344	-98	-3%
-13	Cultural Services	308	287	-21	-7%
0	Archives	455	456	0	0%
-419	⁸ Registration & Citizenship Services	-516	-951	-435	-84%
374	⁹ Coroners	1,117	1,548	430	38%
-134	Cultural & Community Services Total	4,971	4,846	-125	-3%
-169	Communities & Safety Directorate Total	13,007	12,808	-199	-2%
	Children & Safeguarding Directorate				
-300	¹⁰ Strategic Management – Children & Safeguarding	4,314	4,079	-235	-5%
-0	Partnerships and Quality Assurance	2,326	2,315	-11	0%
159	¹¹ Children in Care	16,618	16,491	-126	-1%
0	Integrated Front Door	1,974	1,972	-3	0%
165	¹² Children's Disability Service	6,594	6,741	147	2%
-0	Children's Centre Strategy	29	33	4	15%
0	Support to Parents	1,122	1,112	-10	-1%
-0	Adoption Allowances	5,772	5,803	31	1%
250	¹³ Legal Proceedings	1,970	2,223	253	13%
	<u>District Delivery Service</u>				
0	Safeguarding Hunts and Fenland	3,741	3,769	27	1%
-0	Safeguarding East + South Cambs & Cambridge	4,936	4,908	-28	-1%
0	¹⁴ Early Help District Delivery Service –North	4,876	4,606	-270	-6%
-0	Early Help District Delivery Service – South	4,076	4,056	-20	0%
-0	District Delivery Service Total	17,630	17,339	-291	-2%
274	Children & Safeguarding Directorate Total	58,350	58,108	-241	0%

Forecast Outturn Variance (February) £'000	Service	Budget 2019/20	Actual Close 2019/20	Outturn Variance	
		£'000	£'000	£'000	%

Education Directorate

-28		Strategic Management - Education	4,157	4,199	42	1%
0		Early Years' Service	2,122	2,097	-25	-1%
-85		Schools Curriculum Service	167	69	-98	-59%
-9		Schools Intervention Service	969	973	4	0%
-0		Schools Partnership service	537	490	-46	-9%
-30		Teachers' Pensions & Redundancy	2,910	2,886	-25	-1%

SEND Specialist Services (0-25 years)

-547	15	SEND Specialist Services	9,647	10,041	394	4%
4,347	15	Funding for Special Schools and Units	16,849	21,415	4,567	27%
3,900	15	High Needs Top Up Funding	17,100	20,575	3,475	20%
600	15	Special Educational Needs Placements	9,973	10,393	421	4%
3,200	15	Out of School Tuition	1,519	4,084	2,565	169%
11,500		SEND Specialist Services (0 - 25 years) Total	55,087	66,508	11,421	21%

Infrastructure

-0		0-19 Organisation & Planning	4,076	3,992	-84	-2%
0		Early Years Policy, Funding & Operations	94	95	0	0%
0		Education Capital	178	165	-13	-7%
1,150	16	Home to School Transport – Special	9,821	10,923	1,102	11%
-500	17	Children in Care Transport	2,005	1,512	-493	-25%
250	18	Home to School/College Transport – Mainstream	9,189	9,444	255	3%
900		0-19 Place Planning & Organisation Service Total	25,363	26,130	767	3%

12,248		Education Directorate Total	91,313	103,351	12,039	13%
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Executive Director

-0		Executive Director	882	869	-14	-2%
0		Central Financing	91	86	-5	-5%
-0		Executive Director Total	973	954	-19	-2%

16,118		Total	354,023	369,315	15,292	4%
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Grant Funding

-11,500	19	Financing DSG	-61,469	-72,466	-10,997	-18%
0		Non Baselined Grants	-29,132	-29,132	0	0%
-11,500		Grant Funding Total	-90,601	-101,598	-10,997	12%

4,618		Net Total	263,422	267,717	4,295	2%
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APPENDIX 2 – Service Commentaries on Forecast Outturn Position

Narrative is given below where there is an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater for a service area.

Service	Budget 2019/20	Actual	Outturn Variance	
	£'000	£'000	£'000	%
1) Strategic Management – Adults	-154	-4,055	-3,901	-2537%
<p>Around £2.6m of grant funding has been applied to partially mitigate opening pressures in Older People's Services detailed in note 3 below, in line with one of the purposes of the grant funding, in addition to a number of other underspends in the services within this budget heading. A further £1.35m of in-year funding was agreed by GPC in July 2019 and applied to this line to provide further mitigation to cost pressures. In addition, there is higher than expected slippage on staffing budgets – some of this is expected and budgeted for, arising when recruiting to posts takes longer than expected or where new members of staff cost less overall than previous post-holders, but projections suggest an additional underspend.</p>				
2) Carers	416	97	-319	-77%
<p>The carers' direct payment budget ended the year on an underspend of £319k. The number of direct payments made to Carers was substantially lower than in previous years, mainly as a result of the focussed work in the Adults Positive Challenge Programme to provide more individualised support to Carers. This includes increased access to the right information and advice at the right time and an improved awareness of the need to work with the Carer and the cared-for person together, which may result in increased support to the cared-for person if required in order to better support the needs of the Carer.</p>				
3) Learning Disability Partnership	58,681	59,564	883	2%
<p>The Learning Disability Partnership (LDP) has an overspend of £1,123k at year end. According to the risk sharing arrangements of the LDP pooled budget, the proportion of the overspend that is attributable to the Council is <u>£865k</u>, an increase of £103k from the forecast position in February.</p> <p>Total new savings of £950k were budgeted in 2019/20 in addition to the LDP share of the Adult's Positive Challenge saving of £562k. These comprise the business plan target of £700k and a funnel saving of £250k relating to additional reassessments to be carried out by locality teams. The LDP over-delivered on its specific savings by £0.5m, helped by some large, one-off savings relating to out of county placements in prior years.</p> <p>However, demand pressures have been higher substantially than anticipated and have exceeded the demand funding allocated to the budget. This is despite much positive work that has been carried out to maintain a stable number of service users. Particular pressures have been seen on the budgets for residential care and supported living, despite service user numbers in these provisions being stable or decreasing. This reflects the increasing cost of packages, particularly for service users with complex and increasing needs, which we have a statutory duty to meet.</p> <p>New packages and package increases are scrutinised by panel and, where possible, opportunities to support people in alternative ways are being pursued. Referrals to Technology Enabled Care for LDP service users increased in 2019/20.</p> <p>The increase from the February forecast position was due to a late invoice from a partner organisation that has not been forecast, increasing the overspend in Young Adults, as well as previously unreported pressures emerging in some of the In House Provider units.</p>				
4) Physical Disabilities	12,263	12,475	212	2%
<p>Physical Disabilities services ended 2019/20 with an overspend of £212k. A pressure of £440k was carried forward from 2018/19 relating to increases in client numbers and the number of people with more complex needs requiring more expensive types of care. This trend continued into 2019/20, albeit to a slightly lesser extent such that emerging pressures could be managed in year.</p>				

Service	Budget 2019/20	Actual	Outturn Variance	
	£'000	£'000	£'000	%
Physical Disabilities continued;				
<p>One-off net savings from ongoing work to secure appropriate funding for service users with health needs improved the final year-end position by £275k.</p> <p>The total savings expectation in this service for 2019/20 was £269k, and this was delivered through the Adults Positive Challenge Programme of work, designed to reduce demand, for example through a reablement expansion and increasing technology enabled care to maintain service user independence.</p>				
5) Older People's Services	45,868	51,549	5,682	12%
<p>There was an overspend of £5,682k for Older People's Services at year-end. The final position reflects the full-year effect of the overspend in 2018/19 and additional pressures emerging over the course of 2019/20. The full-year-effect of the pressures that emerged in 2018/19 is £2.8m.</p> <p>It was reported during 2018/19 that the cost of providing care was generally increasing, with the unit costs of most types of care increasing month-on-month and the number of people requiring residential care was also going up. The focus on discharging people from hospitals as quickly as possible to alleviate pressure on the broader health and social care system can result in more expensive care for people, at least in the shorter-term, and in the Council funding care placements that were appropriate for higher levels of need at point of discharge through the accelerated discharge process.</p> <p>Residential placements are typically £50 per week more than 12 months ago (8%), and nursing placements are typically around £100 per week more expensive (15%). Within this, there was a particularly stark increase particularly in nursing care in the last half of 2018/19 – around 75% of the increase seen in a nursing bed cost came between November and March, and so the full impact was not known when business planning was being undertaken by committees. The number of people in residential and nursing care increased over 2018/19 by around 30% more than anticipated, again concentrated in the second half of the year.</p> <p>This trend continued into 2019/20 and there has been a significant increase in demand. The additional in-year pressure seen by year end as a result of the upwards trend in price and service user numbers in bed-based care was approximately £3.4m.</p> <p>A deep dive was carried out into 100 care home placements between 11/11/19 and 9/12/19 to understand what is driving the increase in demand. This shows that the increase in bed-based placements and spend is due to the net increase in demand being higher than expected. All but 3 people were already receiving care and support but needs had escalated- the average age being 82. One third of referrals resulted from hospital discharge, the remainder from the community. The deep dive confirmed that opportunities had been taken to maintain independence for as long as possible in line with Adults Positive Challenge.</p> <p>There was an increase in expected income for clients contributing towards the cost of their care, which is the reason for the improved financial position at year-end.</p> <p>The total savings expectation in this service for 2019/20 was £3.1m. £2.1m was delivered in-year through the Adults Positive Challenge Programme of work, designed to reduce demand, for example through a reablement expansion and increasing technology enabled care to maintain independence, with a further £400k delivered through increased capacity in the Occupational Therapy service. The shortfall against the saving contributed to the overall overspend position.</p> <p>In addition to the work embodied in the Adults Positive Challenge Programme to intervene at an earlier stage so the need for care is reduced or avoided, work is ongoing within the Council to bolster the domiciliary care market, and the broader care market in general:</p> <ul style="list-style-type: none"> • Providers at risk of failure are provided with some intensive support to maximise the continuity of care that they provide; • The Reablement service has been greatly expanded and has a role as a provider of last resort for care in people's homes. 				

Service	Budget 2019/20	Actual	Outturn Variance	
	£'000	£'000	£'000	%
6) Central Commissioning – Adults	11,127	11,651	524	5%

Central Commissioning Adults overspent by £524k in 2019/20, which was £63k higher than the position forecast in February.

£400k of the overspend was in relation to increased spend on the contract for block cars that deliver domiciliary care to people, including those leaving hospital. The Council has needed to support a number of packages at an enhanced rate this year due to the large scale failure of a major provider of homecare in the last quarter of 2018. There was a need to retain the capacity in the market, as domiciliary care enables people to remain in their own homes and retain their independence; the alternative is often moving into bed-based care at a higher cost. Retaining this capacity has helped us to support winter pressures and facilitate earlier discharges from hospital.

This is an in-year pressure only as the contract has now been re-commissioned, with more favourable rates secured that will lead to a balanced budget in 2020/21. Reducing capacity within this area in order to mitigate the in-year cost pressure would ultimately lead to increased spend on alternative provision such as bed based care.

The remainder of the overspend is mainly due to a delay in the realisation of savings on the Housing Related Support contracts; some contracts have been extended until the service is retendered. The full saving is still forecast to be delivered by 2021/22 and work is ongoing as to how best to deliver this service. The in-year pressure on housing related support was £303k.

7) Children in Care Placements	23,919	24,395	477	2%
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The Children in Care Placements outturn is £477k overspend. This is following an additional budget allocation of £350k as approved by GPC and the application of further one off funding from within Children's of £500k. Overspend is a result of:

- Activity in relation to gang-related crime which has led to additional costs and high cost secure placements being required [at an average weekly cost of £7k per child].
- Additional unaccompanied asylum seekers became Looked After
- An increase in the number of Children in Care in external placements [+20%] against a projected reduction.

External Placements Client Group	Budgeted Packages	29 Feb 2020 Packages	31 Mar 2020 Packages	Variance from Budget
Residential Disability – Children	3	3	3	0
Child Homes – Secure Accommodation	1	0	0	-1
Child Homes – Educational	19	14	15	-4
Child Homes – General	33	36	39	+6
Independent Fostering	240	267	265	+25
Supported Accommodation	26	22	19	-7
Supported Living 16+	7	8	10	+3
TOTAL	329	350	351	+22

Service	Budget 2019/20	Actual	Outturn Variance	
	£'000	£'000	£'000	%
Children in Care Placements continued;				
<p>The foster placement capacity both in house and externally is overwhelmed by demand. The real danger going forward is that the absence of appropriate fostering provision by default, leads to children and young people's care plans needing to change to residential services provision.</p> <p>Mitigating factors moving forward include:</p> <ul style="list-style-type: none"> • Monthly Placement Mix and Care Numbers meeting chaired by the Service Director and attended by senior managers. This meeting focuses on activity aimed at reducing the numbers in care, length of care episodes and reduction in the need for externally commissioned provision. • Reconstitution of panels to ensure greater scrutiny and supportive challenge. • Introduction of twice weekly conference calls per Group Manager on placement activity followed by an Escalation Call each Thursday chaired by the Head of Service for Commissioning, and attended by each of the CSC Heads of Service as appropriate, Fostering Leads and Access to Resources. • Authorisation processes in place for any escalation in resource requests. • Assistant Director authorisation for any residential placement request. • Monthly commissioning intentions (sufficiency strategy work-streams), budget and savings reconciliation meetings attended by senior managers accountable for each area of spend/practice. Enabling directed focus on emerging trends and appropriate responses, ensuring that each of the commissioning intentions are delivering as per work-stream and associated accountable officer. Production of datasets to support financial forecasting (in-house provider services and Access to Resources). • The investment return in terms of the establishment of a robust commissioning pseudo-dynamic purchasing systems for external spend having now been in place in excess of one year, strengthened strategic relationships with key providers willing to invest in local provision, and a fully staffed Commissioning and Access to Resources service. These commissioning models have enabled a more transparent competition amongst providers bidding for individual care packages, and therefore support the best value offer through competition driving down costs. • Provider meetings scheduled through the Children's Placement Service (Access to Resources) to support the negotiation of packages at or post placement. Regular High Cost Placement Review meetings to ensure children in externally funded placements are actively managed in terms of the ability of the provider to meet set objectives/outcomes, de-escalate where appropriate [levels of support] and maximizing opportunities for discounts (length of stay/siblings/ volume) and recognising potential lower cost options in line with each child's care plan. • Additional investment in the recruitment and retention of the in-house fostering service to significantly increase the net number of mainstream fostering households over a three year period, as of 2018. • Access to the Staying Close, Staying Connected Department for Education (DfE) initiative being piloted by a local charity offering 16-18 year old Children in Care Placements the opportunity to step-down from residential provision, to supported community-based provision in what will transfer to their own tenancy post 18. • Greater focus on those Children in Care Placements for whom permanency or rehabilitation home is the plan, to ensure timely care episodes and managed exits from care. 				

Service	Budget 2019/20	Actual	Outturn Variance	
	£'000	£'000	£'000	%
8) Registration & Citizenship Services	-516	-951	-435	-84%
<p>The Registration & Citizenship Services outturn is a surplus of £435k</p> <p>An increase in the statutory charge for birth, marriage and death certificates resulted in an over-recovery of income in the service. This increase is expected to continue into future years and as such has been recognised as part of the 2020/21 Business Plan.</p>				
9) Coroners	1,117	1,548	430	38%
<p>The Coroners outturn is an over spend of £430k</p> <p>This was due to the increasing complexity of cases being referred to the coroner and to the recruitment of additional staff to complete investigations and prevent backlogs of cases building up. The cost of essential contracts for body storage, pathology, histology and toxicology also increased.</p>				
10) Strategic Management – Children & Safeguarding	4,314	4,079	-235	-5%
<p>The Strategic Management Children and Safeguarding outturn is an underspend of £235k.</p> <p>This is due to an over achievement of the vacancy savings target across the service, due to a combination of more posts being vacant and recruitment to vacancies taking longer than anticipated.</p>				
11) Children in Care	16,618	16,491	-126	-1%
<p>The Children in Care outturn is an under spend of £126k. This is a reduction of £285k since Feb 2020 following a comprehensive review of Unaccompanied Asylum Seeking Children (UASC) placements.</p> <p>The UASC budget outturn was an underspend of £68k, a reduction of £268k on the February forecast. A comprehensive review of placements was undertaken resulting in a significant reduction in spend. This was accelerated towards year end by an increase in the amount of Home Office decisions around asylum claims and also the team's progression with Human Rights Assessments. This also coincided with a change in business process designed to streamline and quality assure payments and reconciliation which unfortunately took longer than expected.</p> <p>The Supervised Contact Service outturn was a £44k overspend offset by underspends across Children in Care Teams (-£26k), Fostering (-£34k) and MST services (-£43k).</p>				
12) Children's Disability Service	6,594	6,741	147	2%
<p>The Children's Disability Service outturn is a £147k over spend.</p> <p>This was mainly due to a change in policy resulting in families having the option to purchase overnight care in the child's home via a Direct Payment (DP). We also had some exceptional costs such as funding agency care staff to support young adults at home and in supported accommodation and an increase in the number of requests for DPs, the average amount of DPs paid per family and an increase in day time support.</p>				
13) Legal Proceedings	1,970	2,223	253	13%
<p>The Legal Proceedings budget outturn is a £253k overspend.</p> <p>Numbers of care proceedings per month increased by 72% for the period Feb to Apr 19 compared to the preceding 10 months. Whilst we saw reductions in live proceedings from the end of July 2019 these legacy cases and associated costs caused significant in year pressure on the budget.</p>				

Service	Budget 2019/20	Actual	Outturn Variance	
	£'000	£'000	£'000	%
14) Early Help District Delivery Service - North	4,876	4,606	-270	-6%
<p>Early Help District Delivery Service North outturn is a £270k under spend.</p> <p>This is predominantly due to £230k of Dedicated Schools Grant vacancy savings across the service, due to a combination of more posts being vacant and recruitment to vacancies taking longer than anticipated.</p>				
15) SEND Specialist Services (0-25 years)	55,087	66,508	11,421	21%
<p>A continuing increase in the number of children and young people with an EHCP is resulting in an ongoing worsening financial position in SEND Specialist Services and at the end of 2019/20 the service was overspent by £11.4m. Taken with other in-year over and underspends across different areas of the Dedicated Schools Grant (DSG), the cumulative DSG deficit increased from £7.2m at the end of 2018/19 to £16.5m at the end of 2019/20.</p> <p>Between 1st April 2019 and 31st January 2020 there was an increase in the number of pupils with EHCPs of 448 (10.5%), compared with 347 (9%) over the same period last year. This increase, along with an increase in complexity of need has resulted in a pressure on all demand-led elements of the service.</p> <p>High Needs Top Up Funding - £3.5m DSG overspend: As well as the overall increases in EHCP numbers creating a pressure on the Top-Up budget, the number of young people with EHCPs in Post-16 Further Education is continuing to increase significantly as a result of the provisions laid out in the 2014 Children and Families Act. This element of provision is causing the majority of the forecast overspend on the High Needs Top-Up budget.</p> <p>Funding to Special Schools and Units - £4.6m DSG overspend: Additional demand for places at Special Schools and High Needs Units combined with an increase in complexity of need has resulted in a significant pressure on this budget. Average top up paid to special schools is increasing, as is the number of places being commissioned, with the demand such that the majority of our Special Schools are now full.</p> <p>SEN Placements – £0.6m DSG overspend: Where a suitable placement cannot be made in a mainstream school or a Cambridgeshire Special School pupils may be placed in an independent special school, or out-of-county. An increase in such cases has resulted in an overspend of £0.4m across the SEN Placements and Recoupment budgets</p> <p>Out of School Tuition - £2.6m DSG overspend: There has been a continuing increase in the number of children with an EHCP who are awaiting a permanent school placement. Where this happens, pupils are provided with out of school tuition. Due to the increase in demand for specialist placements the expenditure on out of school tuition has increased significantly compared to previous years.</p> <p>SEND Specialist Services - £1.1m DSG Underspend: Wider SEND Specialist services ended the year with a £394k overspend. This was due to a combination of costs of out of school tuition for pupils without EHCPs, offset by vacancies across the SEND service.</p> <p>Mitigating Actions: A SEND Project Recovery team has been set up to oversee and drive the delivery of the SEND recovery plan to address to current pressure on the High Needs Block.</p>				

Service	Budget 2019/20	Actual	Outturn Variance	
	£'000	£'000	£'000	%
16) Home to School Transport – Special	9,821	10,923	1,102	11%
<p>Home to School Transport – Special ended 2019/20 with an overspend of £1.1m. As outlined in note 15 we are continuing to see significant increases in pupils with EHCPs and those attending special schools, leading to a corresponding increase in transport costs.</p> <p>Alongside this, we are seeing an increase in complexity of need resulting in assessments being made that the child/young person requires individual transport, and, in many cases, a passenger assistant to accompany them. In two cases, private ambulances have had to be provided due to the severity of the children's medical needs. This follows risk assessments undertaken by health and safety, and insurance colleagues.</p> <p>A strengthened governance system around requests for costly exceptional transport requests has resulted in the avoidance of some of the highest cost transport as has the use of personal transport budgets offered in place of costly individual taxis. Further actions being taken to mitigate the position in future years include:</p> <ul style="list-style-type: none"> • An ongoing review of processes in the Social Education Transport and SEND teams with a view to reducing costs • Commissioning of specialist route planning software • Implementation of an Independent Travel Training programme to allow more students to travel to school and college independently. 				
17) Children in Care Transport	2,005	1,512	-493	-25%
<p>Children in Care Transport ended 2019/20 with an underspend of £493k. Ongoing work around route optimisation, combined with decreasing numbers of Children in Care have resulted in lower than budgeted costs, despite the pressures on the wider transport market.</p>				
18) Home to School Transport – Mainstream	9,189	9,444	255	3%
<p>Home to School Transport – Mainstream ended 2019/20 with an overspend of £255k. While savings were achieved as part of the annual tender process we are continuing to see a significant increase in the costs being quoted for routes in some areas of the county, which are in excess of the inflation that was built into the budget. Where routes are procured at particularly high rates these are agreed on a short-term basis only with a view to reviewing and retendering at a later date in order to reduce spend where possible, however there is no guarantee that lower prices will be secured in future.</p> <p>There have also been pressures due to the number of in-year admission requests when the local school is full. These situations require us to provide transport to schools further away, outside statutory walking distance. The effect on the transport budget is taken into account when pupils are placed in-year which has mitigated the impact of this to some degree, however in many cases the only viable transport is an individual or low-occupancy taxi.</p>				
19) Financing DSG	-61,469	-72,466	-10,997	-18%
<p>Within P&C, spend of £61.5m was funded by the ring fenced Dedicated Schools Grant. Pressures on Funding to Special Schools and Units (£4.6m), High Needs Top Up Funding (£3.5m), Out of School Tuition (£2.6m), SEN Placements (£0.4m), SEND Specialist Services (£0.4m), District Delivery Service (-£0.2m) and 0-19 Organisation & Planning (-£0.1m) equated to £11.0m and has been carried forward as a deficit on the DSG.</p> <p>The final DSG balance brought forward from 2018/19 was a deficit of £7.2m.</p>				

APPENDIX 3 – Capital Position

3.1 Capital Expenditure

2019/20					TOTAL SCHEME	
Original 2019/20 Budget as per BP £'000	Scheme	Revised Budget for 2019/20 £'000	Actual Spend (Close) £'000	Outturn Variance (Close) £'000	Total Scheme Revised Budget £'000	Total Scheme Forecast Variance £'000
	Schools					
51,085	Basic Need - Primary	34,420	29,758	-4,662	273,605	-11,560
64,327	Basic Need - Secondary	51,096	46,525	-4,571	321,067	-813
100	Basic Need - Early Years	2,173	819	-1,354	5,718	0
7,357	Adaptations	1,119	1,123	3	13,428	0
6,370	Specialist Provision	4,073	5,693	1,620	23,128	-53
2,500	Condition & Maintenance	3,623	4,041	418	27,123	952
1,005	Schools Managed Capital	2,796	2,631	-165	9,858	0
150	Site Acquisition and Development	485	129	-356	935	0
1,500	Temporary Accommodation	1,500	181	-1,319	12,500	-1,243
275	Children Support Services	275	234	-41	2,575	0
5,565	Adult Social Care	5,565	5,768	203	30,095	0
3,117	Cultural and Community Services	5,157	2,439	-2,718	10,695	0
-16,828	Capital Variation	-13,399	0	13,399	-61,000	0
2,744	Capitalised Interest	2,744	1,264	-1,480	8,798	0
129,267	Total P&C Capital Spending	101,627	100,604	-1,023	678,525	-12,717

The schemes with significant variances (>£250k) either due to changes in phasing or changes in overall scheme costs can be found in the following table:

Revised Budget for 2019/20 £'000	Actual Spend (Close) £'000	Outturn Variance (Close) £'000	Breakdown of Variance	
			Under / overspend £'000	Reprogramming / Slippage £'000
Basic Need – Primary				
Histon Additional Places				
400	2,530	2,130	0	2,130
Although delays were initially anticipated on this project as it involves building a replacement for the current Histon & Impington Infant School on a site (Buxhall Farm) in the Green Belt. The scheme has been delayed by the Covid emergency and a September 2020 completion cannot be achieved. The site closed for two weeks and the works are been re-programmed. The site is operating again but at reduced capacity.				
Chatteris Additional Primary Places				
4,600	0	-4,600	0	-4,600
This scheme has now been combined with that listed separately for Cromwell Community College, following approval from the DfE to a proposal to extend the school's age range to enable it to provide all-through education, 4-19.				
Bassingbourn Primary School				
2,666	2,224	-442	-442	0
Savings made on completion of scheme.				
Godmanchester Bridge (Bearscroft Development)				
355	80	-275	-275	0
Savings made on completion of scheme.				

Revised Budget for 2019/20	Actual Spend (Close)	Outturn Variance (Close)	Breakdown of Variance	
			Under / overspend	Reprogramming / Slippage
£'000	£'000	£'000	£'000	£'000
Ramnoth Primary School				
405	141	-264	-264	0
Savings made on completion of scheme.				
Basic Need – Secondary				
Fenland Secondary				
5,000	108	-4,892	0	-4,892
None of the applications submitted to the DfE to establish the new secondary as free school were approved. These applications have been re-submitted in wave 14 of the national Free Schools Programme and a decision is still awaited. There are limitations on how far the design of the scheme can be progressed in advance of a DfE decision on wave 14.				
Cromwell Community College, Chatteris				
5,500	5,781	281	0	281
This scheme has now been combined with that listed separately for Chatteris Additional Primary Places, following approval from the DfE to a proposal to extend the school's age range to enable it to provide all-through education, 4-19. £1.5m slippage in 2019/20 due to issues around Highways and planning permission. (Shown under Primary scheme.)				
Alconbury Weald Secondary & Special				
350	80	-270	0	-270
As a result of on-going discussions with the DfE over the timing of the opening of the secondary school, consideration is now being given to the Council meeting the revenue costs of the school opening in September 2023 with fewer Year 7 pupils than the DfE's stipulated 120 minimum viable number to enable both schools to avoid the need to transport students to other schools. The co-located special school would also open in 2023. .				
Cambourne Village College				
5,550	4,151	-1,399	0	-1,399
Slippage incurred due the fact that the phase 3b and 3c pre-construction works fees included in contractor contract sum will not be spent now, as it is likely that a separate new project will be developed in response to an updated demographic assessment. No expected spend on ICT has been incurred this year.				
Northstowe Secondary				
32,000	34,030	2,030	0	2,030
Spend for 2019/20 in line with the latest contractor cash flow forecast, progress ahead of original contractor schedule.				
Specialist provision				
Highfields Ely Phase 2				
3,600	5,370	1,770	0	1,770
Value of works higher than anticipated in 2019/20 due to pre-fabricated construction and works were progressing ahead of schedule However, the impact of Covid 19 saw the site close for 2 weeks and now re-open at reduced capacity. Completion now likely in November 2020				
Condition & Maintenance				
School Condition, Maintenance & Suitability				
3,123	3,621	498	498	0
The overspend of £359k has arisen due to an increase in the number of unplanned emergency and condition projects requiring urgent attention to ensure the schools concerned remained operational . The in-year position has been offset with slippage of £593k for Galfrid Primary (formerly Abbey Meadows) which was agreed by GPC as additional funding for 2019/20. This funding is required in 2020/21 due to the scheme timescales being delayed.				

Revised Budget for 2019/20	Actual Spend (Close)	Outturn Variance (Close)	Breakdown of Variance	
			Under / overspend	Reprogramming / Slippage
£'000	£'000	£'000	£'000	£'000
<u>Schools Managed Capital</u>				
Devolved formula capital				
2,796	1,391	-1,400	0	-1,400
DFC is a three year rolling balance and includes £1,983k carry forward from 2018/19. The 2019/20 balance will be carried forward into 2020/21 and is funded from DFE grant.				
School Managed Capital				
0	1,240	1,240	1,240	0
This position relates to schools funded capital which has matching funding to offset the impact.				
<u>Temporary Accommodation</u>				
1,500	181	-1,319	-1,319	0
£1,319k underspend as the level of temporary mobile accommodation was lower than initially anticipated when the Business Plan was approved. The future overall level of budgetary provision for mobiles will be considered as part of this year's annual review of the capital programme				
<u>Site Acquisition & Development</u>				
485	129	-356	-21	-335
Slippage of £335k is attributable to the purchase of Abington Wood classroom space which was expected to be completed by the end of 2019/20 and has experienced a slight delay.				
<u>Cultural and Community Services</u>				
Libraries - Open access & touchdown facilities (hub libraries)				
567	0	-567	0	-567
Work is ongoing to tender for the system and create a detailed plan for the rollout of Open Access across all libraries; this will involve building surveys of all sites to determine the requirements for implementation.				
Libraries - Open access & touchdown facilities - further 22 Libraries				
605	0	-605	0	-605
Work is ongoing to tender for the system and create a detailed plan for the rollout of Open Access across all libraries; this will involve building surveys of all sites to determine the requirements for implementation.				
Community Hubs – Sawston				
1,603	745	-858	0	-858
Work is ongoing to complete the new Sawston Community Hub. Progress has been slower than originally anticipated and will continue into 2020/21.				
<u>Other changes across all schemes (<250k)</u>				
			10,463	-2,188
Other changes below £250k make up the remainder of the scheme variances.				
Total P&C variances:		-984	9,880	-10,903

P&C Capital Variation

The Capital Programme Board recommended that services include a variations budget to account for likely slippage in the capital programme, as it is sometimes difficult to allocate this to individual schemes in advance. The allocation for P&C's negative budget has been calculated as below, updated for the transfer of Cultural and Community Services. Slippage and underspends in 2019/20 resulted in the capital variations budget being fully utilised.

2019/20					
Service	Capital Programme Variations Budget £000	Forecast Outturn Variance (Feb 20) £000	Capital Programme Variations Budget Used £000	Capital Programme Variations Budget Used %	Revised Outturn Variance (Close) £000
P&C	-13,399	-13,399	13,399	100.00%	0
Total Spending	-13,399	-13,399	13,399	100.00%	0

3.2 Capital Funding

2019/20				
Original 2019/20 Funding Allocation as per BP £'000	Source of Funding	Revised Funding for 2019/20 £'000	Funding Outturn (Close) £'000	Funding Variance - Outturn (Close) £'000
6,905	Basic Need	6,905	6,905	0
4,126	Capital maintenance	3,547	3,547	0
1,005	Devolved Formula Capital	2,796	1,391	-1,405
0	Schools Capital	0	1,240	1,240
4,115	Adult specific Grants	4,146	4,468	322
14,976	S106 contributions	6,555	14,705	8,007
2,052	Other Specific Grants	2,576	1,519	-1,057
0	Other Contributions	10,231	10,682	451
0	Other Revenue Contributions	0	2,488	2,488
71,273	Prudential Borrowing	48,730	37,518	-11,069
14,715	Prudential Borrowing (Repayable)	16,141	16,141	0
119,167	Total Funding	101,627	100,604	-1,023

APPENDIX 4 – Savings Tracker

Savings Tracker 2019-20

Forecast Savings 2019-20 £000						
-10,844	-4,191	-2,190	-2,360	-1,697	-10,447	397

RAG	Reference	Title	Service	Committee	Original Saving 19-20	Current Forecast Phasing - Q1	Current Forecast Phasing - Q2	Current Forecast Phasing - Q3	Current Forecast Phasing - Q4	Forecast Saving 19-20	Variance from Plan £000	Saving complete?	% Variance	Direction of travel	Forecast Commentary
Blue	A/R.6.114	Learning Disabilities - Increasing independence and resilience when meeting the needs of people with learning disabilities	P&C	Adults	-200	-250	-148	-106	-62	-566	-366	No	-183.00	↑	Has delivered £566k in excess of the original target through continuing reviews and commissioning work. Most of the saving was delivered by the PAT, with £96k of savings delivered by individual locality teams.
Black	A/R.6.126	Learning Disabilities - Converting Residential Provision to Supported Living	P&C	Adults	-250	0	0	0	0	0	250	No	100.00	↓	This is a complex and very volatile area for savings delivery, with challenge from family carers, service user advocates and housing providers. This has made delivery of this saving in 2019/20 impossible. The under-delivery on this saving has been mitigated by over-delivery on other LDP savings.
Blue	A/R.6.127	Care in Cambridgeshire for People with Learning Disabilities	P&C	Adults	-250	-200	-378	-65	-63	-706	-456	No	-182.40	↔	Has over-delivered by £456k. The position has been helped by some savings relating to the reclaim of costs in prior years, which will be one-off savings in 2019/20.
Green	A/R.6.128	Better Care Fund - Investing to support social care and ease pressures in the health and care system	P&C	Adults	-1,300	-1,300	0	0	0	-1,300	0	No	0.00	↓	Complete
Amber	A/R.6.132	Mental Health Social Work PRISM Integration Project	P&C	Adults	-200	-10	-28	0	0	-38	162	No	81.00	↓	A change of direction regarding implementation of PRISM has meant that the original model for savings delivery is no longer appropriate. Whilst alternative savings plans were considered, there was a shortfall against the target, reflecting upwards demand pressures in relation to the provision of care.
Blue	A/R.6.133	Impact of investment in Occupational Therapists	P&C	Adults	-220	-50	-100	-110	-239	-499	-279	No	-126.82	↑	
Green	A/R.6.143	Review of Support Functions in Adults	P&C	Adults	-150	-150	0	0	0	-150	0	Yes	0.00	↔	Complete
Red	A/R.6.174	Review of Supported Housing Commissioning	P&C	Adults	-583	-145	-80	0	0	-225	358	No	61.41	↓	Expected to be delivered over 2 years into 2020/21 - this revised phasing was agreed when Council set the 2019-24 budget, with the service finding mitigations in-year to offset the revised phasing.
Amber	A/R.6.176	Adults Positive Challenge Programme	P&C	Adults	-3,800	-516	-799	-1,422	-356	-3,102	698	No	18.37	↑	Evidence of slower than expected delivery in some workstreams, with cases of interventions not having avoided as much cost as expected or as quickly as expected. In particular, a large proportion of the saving was expected to come from the use of Technology Enabled Care – this already contributes millions to savings year on year but delivering above this has proven slower than expected and we expect to see benefits in future years. Over-delivery in Reablement is a positive, and analysis shows further evidence of the impact of 'changing the conversation' work, which has demonstrated demand is being managed. Savings are not 'claimed' against this work without robust evidence that programme interventions are having an impact
Green	A/R.6.177	Savings through contract reviews	P&C	Adults	-412	-412	0	0	0	-412	0	Yes	0.00	↔	Complete
Green	A/R.6.211	Safer Communities Partnership	P&C	C&P	-30	-30	0	0	0	-30	0	Yes	0.00	↔	Complete
Green	A/R.6.212	Strengthening Communities Service	P&C	C&P	-30	-30	0	0	0	-30	0	Yes	0.00	↔	Complete
Green	A/R.6.213	Youth Offending Service - efficiencies from joint commissioning and vacancy review	P&C	C&YP	-40	-40	0	0	0	-40	0	Yes	0.00	↔	Complete
Green	A/R.6.214	Youth Support Services	P&C	C&YP	-40	-40	0	0	0	-40	0	Yes	0.00	↔	Complete
Green	A/R.6.252	Total Transport - Home to School Transport (Special)	P&C	C&YP	-110	-28	-27	-28	-27	-110	0	Yes	0.00	↔	Complete
Green	A/R.6.253	Children in Care - Mitigating additional external residential placement numbers	P&C	C&YP	-500	-125	-125	-125	-125	-500	0	No	0.00	↔	On track

Forecast Savings 2019-20 £000						
-10,844	-4,191	-2,190	-2,360	-1,697	-10,447	397

RAG	Reference	Title	Service	Committee	Original Saving 19-20	Current Forecast Phasing - Q1	Current Forecast Phasing - Q2	Current Forecast Phasing - Q3	Current Forecast Phasing - Q4	Forecast Saving 19-20	Variance from Plan £000	Saving complete?	% Variance	Direction of travel	Forecast Commentary
Green	A/R.6.254	Children in Care - Fee negotiation and review of high cost placements	P&C	C&YP	-200	-50	-50	-50	-50	-200	0	No	0.00	↔	On track
Green	A/R.6.255	Children in Care - Placement composition and reduction in numbers	P&C	C&YP	-1,311	-336	-325	-325	-325	-1,311	0	No	0.00	↔	Complete
Green	A/R.6.258	Children's home changes (underutilised)	P&C	C&YP	-350	-350	0	0	0	-350	0	Yes	0.00	↔	Complete
Green	A/R.6.259	Early Years Service	P&C	C&YP	-200	-50	-50	-50	-50	-200	0	Yes	0.00	↔	Complete
Green	A/R.6.260	Reduction of internal funding to school facing traded services	P&C	C&YP	-151	-38	-38	-38	-37	-151	0	No	0.00	↔	Complete
Green	A/R.6.261	Schools intervention Service	P&C	C&YP	-100	-25	-25	-25	-25	-100	0	Yes	0.00	↔	Complete
Black	A/R.6.263	Term time only contracts	P&C	C&YP	-30	0	0	0	0	0	30	No	100.00	↔	Not implemented. Savings found elsewhere to offset, however all new roles to be considered as term time only.
Green	A/R.6.264	Review of Therapy Contracts	P&C	C&YP	-321	0	0	0	-321	-321	0	Yes	0.00	↑	Complete
Green	A/R.7.101	Early Years subscription package	P&C	C&YP	-16	-4	-4	-4	-4	-16	0	No	0.00	↔	Complete
Green	A/R.7.103	Attendance and Behaviour Service income	P&C	C&YP	-50	-12	-13	-12	-13	-50	0	Yes	0.00	↔	Complete

APPENDIX 5 – Technical Note

5.1 The table below outlines the additional grant income, which is not built into base budgets.

Grant	Awarding Body	Amount £'000
Grants as per Business Plan		
Public Health	Department of Health	293
Improved Better Care Fund	Ministry of Housing and Local Government	12,401
Social Care in Prisons Grant	DCLG	349
Winter Funding Grant	Ministry of Housing and Local Government	2,324
Unaccompanied Asylum Seekers	Home Office	3,746
Staying Put	DfE	174
Youth Offending Good Practice Grant	Youth Justice Board	529
Crime and Disorder Reduction Grant	Police & Crime Commissioner	127
Troubled Families	DCLG	1,067
Children's Safeguarding Grant	DoH	657
Opportunity Area	DfE	3,564
Opportunity Area - Essential Life Skills	DfE	1,013
Adult Skills Grant	Education & Skills Funding Agency	2,313
Early Intervention Youth Fund	Home Office	326
The Library Presents	Arts Council	174
Non-material grants (+/- £160k)	Various	74
Total Non-Baselined Grants 2019/20		29,132
Financing DSG	Education & Skills Funding Agency	61,469
Total Grant Funding 2019/20		90,601

The non-baselined grants are spread across the P&C directorates as follows:

Directorate	Grant Total £'000
Adults & Safeguarding	15,170
Children & Safeguarding	5,814
Education	3,586
Community & Safety	4,360
Cultural & Community Services	202
TOTAL	29,132

5.2 Virements and Budget Reconciliation

(Virements between P&C and other service blocks)

	Eff. Period	£'000	Notes
Budget as per Business Plan		254,936	
Cultural & Community Services	May	4,721	Transfer of Cultural & Community Services from Place & Economy
Children & Safeguarding - Legal Proceedings	May	30	Inflation allocation adjustment for Children's Services Legal from CS&LGSSMgd
Community & Safety – Trading Standards	June	694	Trading Standards moving from P&E
Commissioning - LAC Placements	June	350	Childrens: Exceptional secure accommodation GPC Funding
SEND Specialist Services	June	360	Childrens: SEND Investment GPC Funding
SEND Specialist Services	June	300	Childrens: Loss of grant GPC Funding
Strategic Management - Adults	June	1,350	Adults: Partial impact price pressures GPC Funding
Strategic Management - Adults	July	-12	Transfer P&E bus routes, as Ely Area Dial a Ride scheme now ended
Strategic Management – Education	Oct	230	Allocation of School Improvement Grant to P&C
Children in Care	Oct	-23	Fostering staff costs to Corporate - Customer & Digital Services
0-19 Organisation & Planning	Dec	8	Democratic Services staff costs to PPOS Admissions Service
Across all of P&C	Jan	479	2019-20 Insurance Recharges
Budget 2019/20		263,422	

5.3 Reserve Schedule

Fund Description	Balance at 1 April 2019	2019/20		Year End 2019/20	Notes
		Movements in 2019/20	Balance at Close 2020		
	£'000	£'000	£'000	£'000	
General Reserve					
P&C carry-forward	-4,756	4,756	0	-4,295	Overspend £4,295k applied against General Fund.
subtotal	-4,756	4,756	0	-4,295	
Equipment Reserves					
IT for Children in Care Placements	8	-8	0	0	Replacement reserve for IT for Children in Care Placements (2 years remaining at current rate of spend)
subtotal	8	-8	0	0	
Other Earmarked Reserves					
Adults & Safeguarding					
Hunts Mental Health	200	0	200	200	Provision made in respect of a dispute with another County Council regarding a high cost, backdated package
Commissioning					
Home to School Transport Equalisation reserve	116	-116	0	0	Equalisation reserve to adjust for the varying number of school days in different financial years
Disabled Facilities	7	0	7	7	Funding for grants for disabled children for adaptations to family homes.
Community & Safety					
Youth Offending Team (YOT) Remand (Equalisation Reserve)	10	-10	0	0	Equalisation reserve for remand costs for young people in custody in Youth Offending Institutions and other secure accommodation.
Education					
Cambridgeshire Culture/Art Collection	153	-57	96	96	Providing cultural experiences for children and young people in Cams
subtotal	486	-183	303	303	
TOTAL REVENUE RESERVE	-4,262	4,565	303	-3,992	

Fund Description	Balance at 1 April 2019	2019/20		Year End 2019/20	Notes
		Movements in 2019/20	Balance at Close 2020		
	£'000	£'000	£'000	£'000	
<u>Capital Reserves</u>					
Devolved Formula Capital	1,983	-583	1,400	1,400	Devolved Formula Capital Grant is a three year rolling program managed by Cambridgeshire Schools.
Basic Need	27,531	-6,905	20,626	20,626	Remaining balance is 2020/2021 funding in advance
Other Children Capital Reserves	5	0	5	5	£5k Universal Infant Free School Meal Grant c/fwd.
Other Adult Capital Reserves	-56	0	-56	-56	Adult Social Care Grant to fund 2019/20 capital programme spend.
TOTAL CAPITAL RESERVE	29,463	-7,488	21,975	21,975	

(+) positive figures represent surplus funds.

(-) negative figures represent deficit funds.